

Singapore's Tourism Sector Performance for 2012 27 March 2013



Presentation Outline

Singapore's Tourism Sector Performance 2012

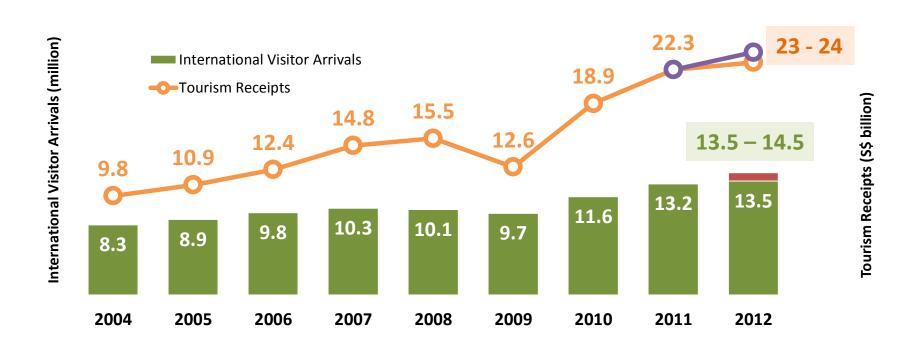




2012 Forecast

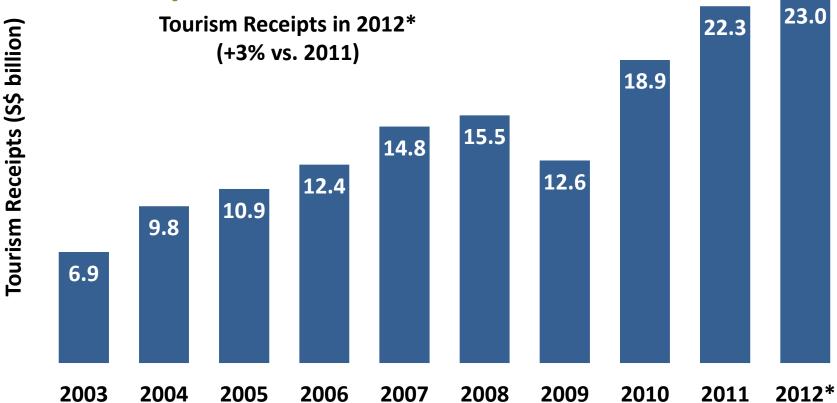
S\$23-24 billion Tourism Receipts

13.5-14.5 million International Visitor Arrivals



2012 Tourism Receipts

S\$23.0 billion

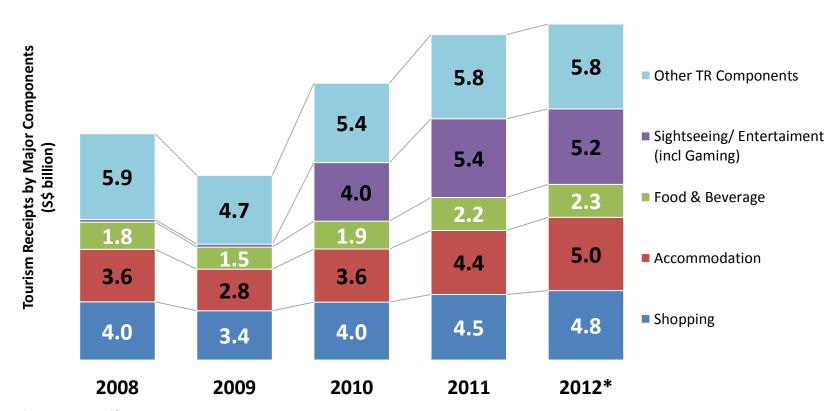


^{*} preliminary estimates

2012 Tourism Receipts:

By Major Items

\$\$23.0 billion Tourism Receipts in 2012* (+3% vs. 2011)



Expenditure is estimated from Overseas Visitor Survey.

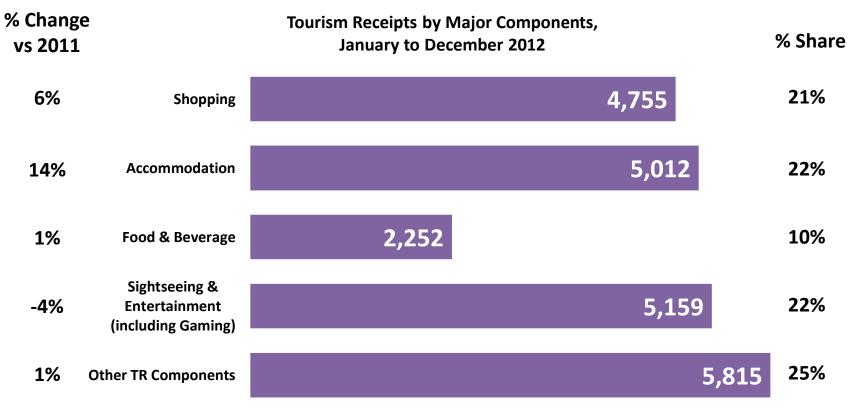
Other TR components include expenditure on airfares, port taxes, local transportation, business, medical, education and transit visitors.

^{*} preliminary estimates

2012 Tourism Receipts:

Major Items

\$\$23.0 billion *Tourism Receipts in 2012* (+3% vs. 2011)*



Tourism Receipts (S\$ million)

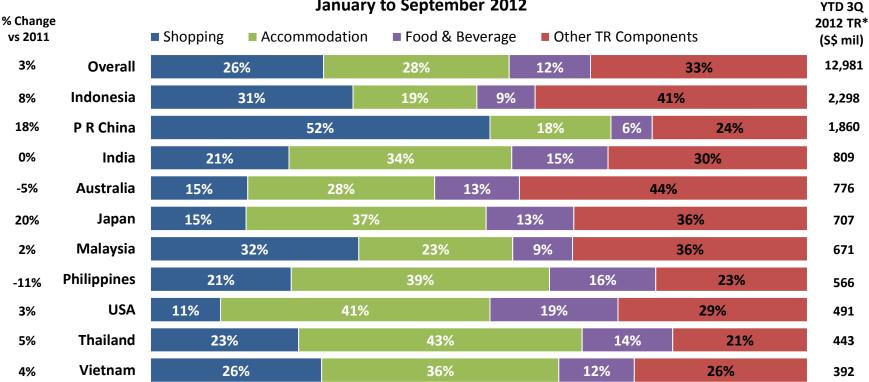
*preliminary estimates Source: STB

YTD 3Q 2012 Tourism Receipts:

By Top 10 Markets (excl. Sightseeing & Entertainment)

\$\$13 billion Tourism Receipts in Jan-Sep 2012 (+3% vs Jan-Sep 2011)





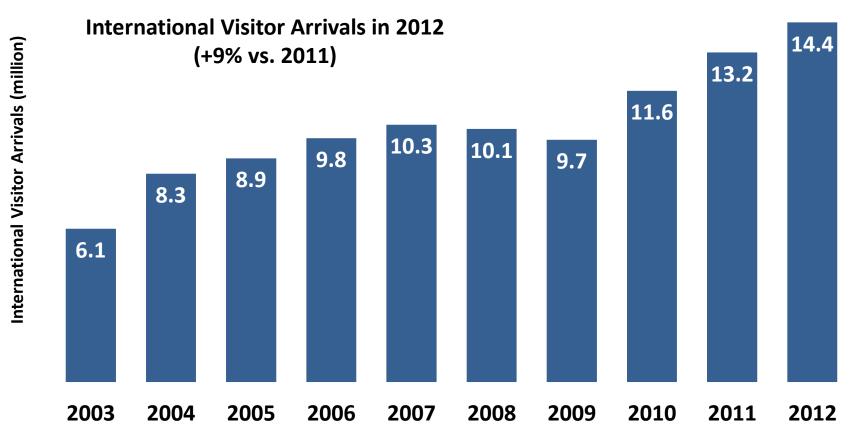
Expenditure is estimated from Overseas Visitor Survey, STB.

Other TR components include expenditure on airfares, port taxes, local transportation, business, medical, education and transit visitors.

^{*}Sightseeing & entertainment has been excluded in the country analysis due to commercial sensitivity of information.

2012 International Visitor Arrivals

14.4 million



International Visitor Arrivals: Top 15



Market Trends

China

- Arrivals from PR China for Jan-Sep 2012 stood at 1.5million (+23%) with a TR (excl S&E) of S\$1.86 billion (+18%)
- Ranked 2nd in terms of both IVA and TR (excl S&E)
- Growth in Chinese arrivals was boosted by an increase in twinning traffic with Malaysia, which represents 57% of the overall Chinese arrivals in Jan-Sep 2012 (as compared to 54% in Jan-Sep 2011).
- Secondary markets led the growth with a 28% increase in arrivals compared to Shanghai, Beijing, Guangzhou and Shenzhen which saw a 18% increase in Jan-Sep 2012 as compared to the same period in 2011.







Market Trends

Japan

- Japanese arrivals for Jan-Sep 2012 stood at 554,000 (+17%) with a Tourism Receipts (excl S&E) of S\$0.7 billion (+20%)
- Ranked 6th in terms of IVA and 5th in terms of TR excl S&E.
- Japanese arrivals continued on a trend of double-digit growth for a third consecutive year ever since the opening of the IRs in 2010.
- Based on OVS, 36% of Japanese arrivals visited the IRs from Jan-Sep 2012, up from 22% in 2011.
- Singapore is growing in popularity amongst the Japanese with growth in Singapore arrivals (17%) outpacing the overall outbound growth of 13% during Jan-Sep 2012.
- Majority of Japanese travellers stayed in hotels with strong demand for upscale and luxury hotels resulting in a strong double-digit increase in accommodation spend.







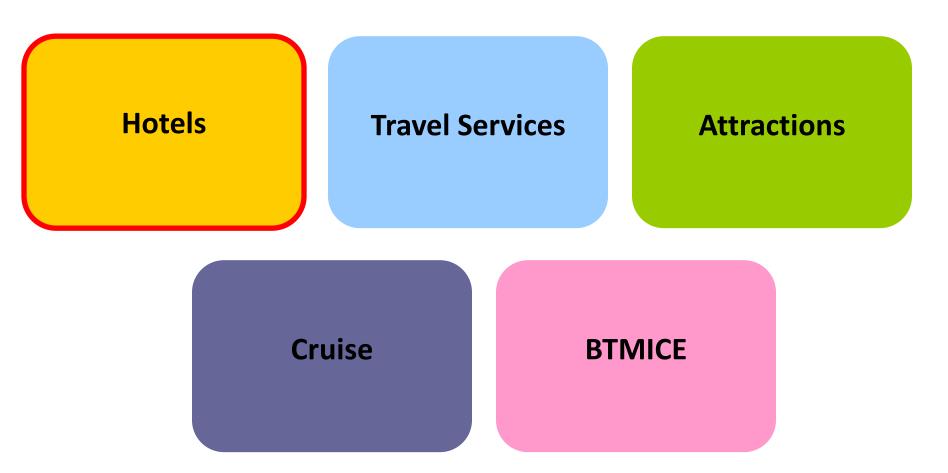
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Performance of Core Tourism Industries





Hotels

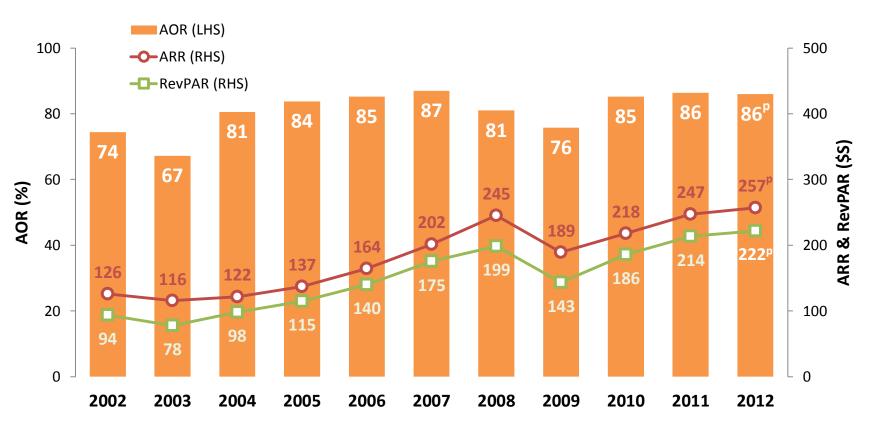
Robust demand contributed to strong industry performance

- Strong growth in Hotel industry new levels in room stock, occupancy and revenue generation
- Vibrant landscape rejuvenation of existing hotels and introduction of new properties
- Hotels step up on productivity efforts



Hotels

AOR, ARR & RevPAR



Source: STB

Source: Monthly Hotel Returns as at 13 Mar 2013

P: preliminary

Hotels

• There were over 51,000 rooms as of end 2012

	2008	2009	2010	2011	2012
No. of Hotels*	243	268	282	304	338
No. of Hotel* rooms	39,376	42,719	47,312	49,719	51,622
Nett Increase in room stock	1,752	3,343	4,593	2,407	1,903
YOY % increase in room stock	4.7%	8.5%	10.8%	5.1%	3.8%

Source: STB

Number of licensed rooms as at 31 December 2012

*includes hostels with more than 4 rooms









Hotel Productivity

Approach









- 1. Redesign systems → drive efficiency
- 2. Leverage technology → 1 efficiency & service capabilities
- 3. Upgrade HR and manpower capabilities
- 4. Redefine the hospitality service experience
- 5. Establish platforms and tools to raise awareness of productivity

Hotel Efforts





- · Housekeeping scheduling system
- Decrease in housekeeping labour hours
- · Workforce optimisation and better integration with Front Office



- Currently rolling out JFP
- 13 foreign workers participating
- 6-12 months training program
- Involves guest relations + hotel lounge + housekeeping
- · Incentive bonus given to participating employees



- Started Hotel Operations Specialist Team (H.O.S.T.) program in 2011
- Expanded from 5 recruits to ~20 members
- Salary higher than single-function jobs





THE FULLERTON HOTEL

- Currently rolling out JFP
- Percentage of operations employees to be groomed as multi-skilled force

Performance of Core Tourism Industries

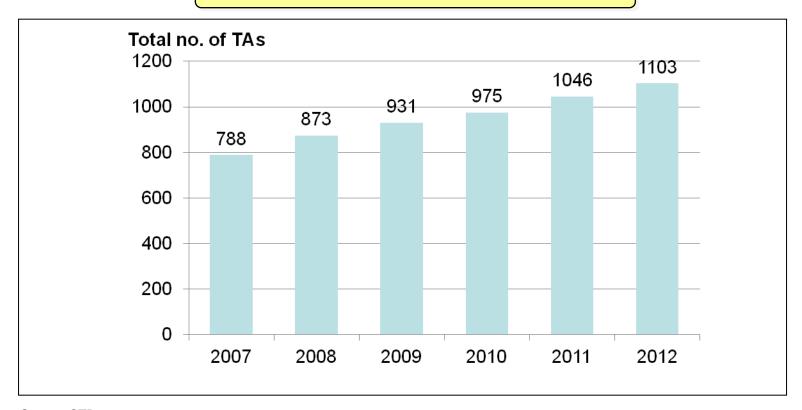
Hotels Travel Services Attractions Cruise **BTMICE**



Travel Agents

A dynamic tourism sector has resulted in an increase in the number of licensed travel agents

Licensed Travel Agents (TAs), 2007 - 2012





Travel Agents

Local travel agents are evolving to meet the needs of discerning travellers

- Chan Brothers Premier Edition and "Little Tots Can Fly"
 - Chan's Premier Edition a series of custom-made travel programmes tailored to the discerning palate of the seasoned traveller
 - "Little Tots Can Fly" crafted around fulfilling the 2-6 year old toddlers' requirements. Special details include more conducive daytime flights, extended meal duration at kidfriendly restaurants, a more relaxed pace of travel and family photography sessions by professionals



- Customised higher-yielding niche packages targeted at the well-heeled FIT visitors to Singapore
- First travel agency to be awarded the Singapore Service Class certification by SPRING Singapore for its Customer-Centric Initiatives
- CTC also developed other niche outbound packages targeting High Net-worth Individuals, Muslims and Repeat Travellers





lave a hearty walk and talk with our flambuoyant and experienced Tourist Guides as they bring you around singapore through an extraordinary culinary adventure. Discover Singapore deeper through cuisines that ave placed Singapore on the international food map.

Uncover the stories behind local cuisines such as Samsui Chicken, Bak Kut Teh, Lo Hei (Yue Sheng), Chili Crab and the famous Hainanese Chicken Rice. Know how the raw ingredients look like then we will hand you over the Wok and the Toque, Let's fire up the stove, whip up a mini banquet and bring back home the memories and not to forget - the recipes!)



Tourist Guides

Continued increase in the number of licensed tourist guides



Source: STB

Developments to raise professional standards and representation of tourist guides:

- ✓ 50% y-o-y increase in the number of approved courses with greater diversity in course content and emphasis on skill-based training
- ✓ Official Launch of NTUC TG Chapter
- ✓ 10th Anniversary of the Society of Tourist Guides (Singapore)



Errant Travel Agents & Unlicensed Tourist Guides

Review of Travel Agents Act and Regulations & Tourist Guide Regulations

Travel Agents	Tourist Guides
 217 complaints were lodged against Travel Agents. 	 122 complaints were lodged against unlicensed Tourist Guides
 Enforcement against errant travel agents 	 Doubling of enforcement drives
	 Introduced new watermarked license cards for licensed guides



Performance of Core Tourism Industries

Hotels Travel Services Attractions Cruise **BTMICE**



Attractions

Most visited attractions based on STB's Overseas Visitor Surveys

Paid Attractions

- MBS Skypark
- Night Safari
- Sentosa
- Singapore Flyer
- Universal Studios Singapore

Free Access Attractions

- Chinatown
- Little India
- Marina Bay
- Merlion Park
- Orchard Road

Source: STB Overseas Visitor Survey, Q1 and Q2 2012

















Attractions

New attractions in 2012



Gardens by the Bay June 2012



Marine Life Park



S.E.A. Aquarium November 2012



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Attractions

Existing attractions evolve to stay competitive



March 2012



Bird Breeding Centre (Jurong Bird Park) May 2012



Wallaby Trail (Night Safari) March 2012



Sesame Street Parade (USS) November 2012

Performance of Core Tourism Industries

Hotels Travel Services Attractions Cruise **BTMICE**



Singapore's cruise infrastructure: new & revitalised

Marina Bay Cruise Centre Singapore



Singapore Cruise Centre @ Harbourfront



- Officially opened in October 2012
- Operated by SATs-Creuers
- Able to accommodate the world's largest cruise ships (i.e. Oasis-Class ships)
- Finger pier with 2 berths
- Total area of 28,000m², with over 80 check-in counters and 27 coach bays

- Opened since 1991
- Finger pier with 2 berths
- Completed a S\$14 million upgrading in June 2012
- The upgrading and retrofitting doubled arrivals immigration and cruise baggage check-in counters and resulted in a 26% increase of overall space for passenger operations within the same total area of 12,800m²

Maiden calls to Singapore more than tripled in 2012

Name of vessel	Maiden call date	
Zaandam	08 Jan 12	
Seabourn Quest	27 Feb 12	
Costa Deliziosa	04 Mar 12	
L'Austral	14 Apr 12	
Costa Victoria	30 Apr 12	
Voyager of the Seas	26 May 12	
Celebrity Solstice	23 Nov 12	
Aegean Odyssey	08 Dec 12	
Celebrity Millennium	08 Dec 12	
Azamara Journey	22 Dec 12	
Superstar Gemini	28 Dec 12	







Carnival Asia – A major milestone in Singapore's cruise industry

Carnival group taps Foschi to lead Asia strategy, set up Singapore office



Foschi - an old Asia hand

Carnival Corp. & plc appointed Costa Crociere chairman Pier Luigi Foschi to oversee its growth strategies within the rapidly expanding Asian region.

In his role as chairman and ceo of the new Carnival Asia unit, Foschi will be responsible for establishing Carnival's new corporate offices in Singapore and providing guidance and assistance to the organization's various operating units in pursuing their Asian cruise strategies.

Currently, Carnival Corp. & plc's Asia operations include two Costa ships based in China and Singapore and Princess Cruises' Sun Princess, which will launch a series of voyages from Japan next spring.

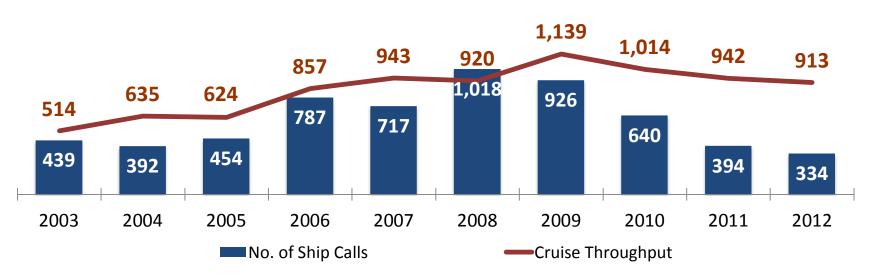
Foschi, who retired as Costa ceo in July,

will continue to serve in his current role of chairman and a managing director of the Costa group and as a member of Carnival's board of directors.

- Carnival Corporation, world's largest cruise company
- Carnival Corporation announced set up of new Carnival Asia unit, with Costa Crociere chairman Mr Pier Luigi Foschi as Chairman & CEO.
- Mr Foschi will be responsible for establishing Carnival Asia's corporate office in Singapore to oversee Carnival's growth strategies in Asia.

Cruise passenger throughput for 2003-2012 grew at a compound annual growth rate of **6.5%**





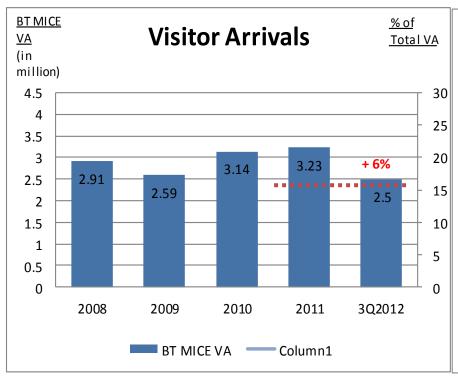
Decline in ship calls and throughput due to gaming ships terminating operations

Performance of Core Tourism Industries

Hotels Travel Services Attractions Cruise **BTMICE**



BTMICE Visitor Arrivals at 2.5 mil (6% y-o-y) and Tourism Receipts at 4.29 billion (7% y-o-y) for Jan-Sep 2012





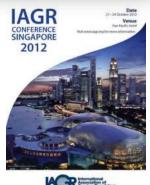
* This figure excludes Sightseeing and Entertainment expenditure

Strengthening Singapore's position as a leading MICE hub

- Singapore's international appeal, strategic location and access to key Asian markets are key reasons for organisers to move or locate their events in Singapore
- 2012 saw 18 World Congresses, including a number of first-in-Asia or Singapore events such as:
 - Young Presidents' Organisation Global Leadership Conference 2012
 - NAAMBA Global MBA Conference 2012
 - International Association of Gaming Regulators Conference 2012









Growing quality content across key industry clusters













































Key events with significant growth in attendance,

exhibition space or content in 2012



104 inaugural events in Singapore with gathering of top thought leaders and industry participants













Broadcast/\sia















Key Accolades

MICE

International Congress and Convention Association (ICCA) Global Rankings 2011

Top Convention City in Asia for the 10th consecutive year The Fifth Convention City in the World for the 2nd consecutive year

Union of International Associations (UIA) Global Rankings 2011

Top International Meeting Country for the first time
Top International Meeting City for the fifth consecutive year

Business

TTG Travel Awards 2012

Best BT MICE City

Business Traveller Asia-Pacific Travel Awards 2012

Best Business City in Southeast Asia

Business Traveller China Awards 2012

Favourite Leisure City in the World

CEI Asia Industry Survey 2012

Best Convention Bureau Website

Accor Asia-Pacific Business Traveller Research

Most Popular Business Travel Destination in Asia Pacific 2012

World Travel Awards 2012

Asia's Leading Meetings & Conference Destination

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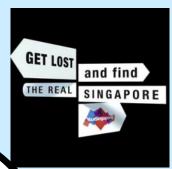




Achieving new milestones



'Get Lost' campaign in Australia





'The Holiday You Take Home With You' campaign in India

SINGAPORE:

An Ongoing Journey of Innovation & **Transformation**

Differentiated marketing campaigns



'New Discoveries' campaign in China

YourSingapore LIV

in Jakarta

'Only in Singapore,

Right Now!' campaign

Enhancing tourism content



Giant Panda

Forest







Fashion Steps Out @ **Orchard**



Vibrant dining scene

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2013 Forecast

Tourism Receipts

\$23.5 - 24.5 billion

(2.2 - 6.5% vs 2012 est.)

Visitor Arrivals

14.8 - 15.5 million

(2.8 – 7.6% vs 2012 est.)

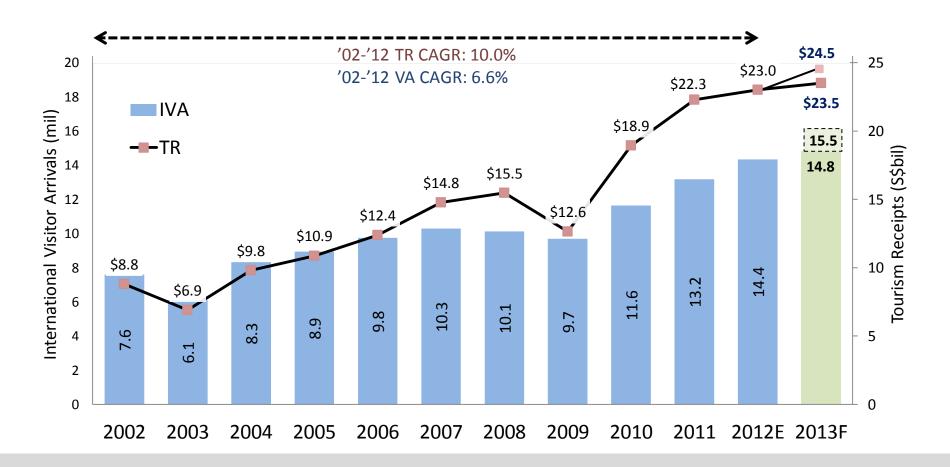
>> 2012 Performance (est.)

Tourism Receipts \$23.0 billion

Visitor Arrivals 14.4 million



2013 Forecast



From 2002 to 2012, Tourism Receipts have grown at a CAGR of 10.0%, with a corresponding CAGR of 6.6% in Visitor Arrivals.

2013: What's coming up

Attractions

Official opening of River Safari in 2H2013



BTMICE

Upcoming 2013 key conventions **inaugural to Singapore** include:

- 79th World Library & Information Congress 2013
- World Engineers Summit 2013
- International Philosophy and Literature Conference 2013





Hotels

Opening in 2013:

- Parkroyal on Pickering
- Sofitel So Singapore
- The Westin Singapore
- Holiday Inn Express
- Dorsett Singapore
- Ramada Singapore



Travel Agents

Launch of new accreditation framework

- NATAS Accreditation aimed at encouraging tourism professionals to upgrade their skillsets through certified courses
- Raises overall service standards of the travel industry





Thank You





Q&A

